

## **The effect of company performance on audit committee diligence: The case of manufacturing companies in Saudi Arabia**

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### **CHRONICLE**

### **ABSTRACT**

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This study aims to examine the effect of company experience on audit committee diligence among manufactured listed companies on Saudi Stock Exchange (Tadawul) for the period 2015–2017. The final sample of this study consists of 191 firm-year observations. Using the Pooled OLS regression, the study finds that there was a positive impact of company experience on audit committee diligence. The study provides insightful evidence to policy makers on the determinants influencing the audit committee diligence among manufacturing companies.

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### **1. Introduction**

According to Geroski (1995), the company's age has been widely used as a proxy for its experience in the world of business over the years, which is largely believed to have a positive impact on its performance. Similarly, corporate management has been acquiring significant information for a long period regarding capabilities and skills (Stinchcombe, 1965; Evans, 1987b). Gregory et al. (2005) add that companies that have been operating for many have had more opportunities to acquire and retain better earnings as compared with relatively younger firms. This provides the older firms with better opportunities to finance their operational growth. Umoren and Asogwa (2013) assert that older and well-organized companies with experience are likely to provide accurate and actual information since they tend to have a well-structured reporting system which is also cost-effective. According to Evans (1987a), the age of a company plays a critical role in the stability and growth of a company in the business environment and development. Abdullah, Ardiansah, and Hamidah (2017) indicate that good internet financial reporting is widely influenced by the age of a company. This is supported by Bhatt and Bhattacharya (2016) and Palaniappan (2017) who postulate that there is a positive between a company's performance and a company's age. The key elements of older companies regarding the development approach, organizational, and routine norms restrict the transformation of entrepreneurial actions and activities into positive performance and result (Ward and Mendoza recorded, 1996). According to agency theory, companies with high agency costs often tend to mitigate these costs by improving financial and operational activities through their auditing committees. According to Xie et al. (2003), the activities of the audit committee have a positive influence on the effectiveness of the monitoring role. Some reports indicate that a high level of activities can be related to the ability of the audit committee to effectively conduct its performance (Archambeault & DeZoort, 2001). McMullen and Raghunandan (1996) state that

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organizations that conduct fewer audit meetings tend to experience financial reporting experience. Therefore, experts cite that firms need to have frequent audit members' meetings to better their financial reporting since monitoring roles of the audit committee helps in improving the independence of the auditor. Other than improving financial reporting and auditors' independence, frequent audit members meeting is also believed to provide a better alternative observing activities (Greco, 2011; Collier & Gregory, 1999; Vafeas, 1999; Laksmana, 2008; Sharma et al., 2009). Similarly, an active audit committee plays an important role in improving transparency in the security market, which in turn improves the company's book values and provides better protection of shareholders' interest (Yin et al., 2012; McMullen & Raghunandam, 1996; DeZoort et al., 2002; Bagais & Aljaaidi, 2020). DeZoort et al. (2002) assert that the frequency of the members meeting is primarily implemented as a proxy for the proficiency of the audit committee and to observe certain benefits of the financial reporting for companies with a well-structured audit committee.

The main objective of this study is to provide information supporting the relationship between the age of a company and that audit committee diligence considering that no empirical studies are providing accurate evidence about such relationships. As such, this study will focus on expounding on the findings of the contemporary research works on the frequency of audit committee meetings (Menon & Williams, 1994; Mendez and Garcia, 2007; Raghunandan & Rama, 2007; Sharma et al., 2009; Greco, 2011; Al-Najjar, 2011; Thiruvadi, 2012; Yin et al., 2012; Maraghni & Nekhili, 2014; Braswell et al., 2012) by adding new empirical evidence of the corporate governance utilizing recent data.

The remainder of the paper is organized as follows. The next section describes the sample, data and model of the study. Third section presents the results, tests and analysis. The final section concludes the study.

## 2. Sample, data and model

The population of interest comprises all manufactured companies listed on Saudi Stock Exchange (Tadawul) for the years 2015-2017. Our final sample comprises of 191 firm-year observations after excluding the outliers, missing and complete data. The number of audit committee meetings, total assets, debts, performance, and age were hand-collected from financial statements available on the web site of the Saudi Stock Exchange (Tadawul). Samples selected depicted in Table 1.

**Table 1**

Sample Selection

	Total Observations
Total observations	201
Observations discarded (outliers, missing and incomplete data)	(10)
Final sample	191

We control for several variables which are firm size (Yin et al., 2012; Menon & Williams, 1994; Raghunandan & Rama, 2007; Me'ndez & Garcí'a, 2007; Sharma et al., 2009; Maraghni & Nekhili, 2014; Qasim, 2020; Braswell et al., 2012), leverage (Yin et al., 2012; Me'ndez and Garcí'a, 2007; Collier & Gregory, 1999), and profitability (Raghunandan & Rama, 2007; Sharma et al., 2009; Yin et al., 2012; Qasim, 2020).

To address the impact of company age audit committee meeting frequency, we develop the following regression using a Pooled Ordinary least square model *OLS*:

$$ACMEET = \beta_0 + \beta_1 FEXPER + \beta_2 LASSET + \beta_3 LEV + \beta_4 ROE + e \quad (1)$$

where

ACDEL	Number of meetings held during the year	LEV	Total book value of debt to total assets ratio
FEXPER	Number of years since the company is established	ROE	Return on equity
LASSET	Log <sub>10</sub> of total assets	e	error term.

## 3. Results and analysis

### 3.1 Statistics and correlation

The descriptive statistics are presented in Table 2, showing the mean, standard deviation, minimum and maximum of each variable in the sample data set. Table 2 displays that there is a significant range of variation among the considered sample of this study. The FEXPER'S mean is 28 years and it ranges from 2 to 62 and a standard deviation of 14. 227. It is shown that the range of ACDEL is from 2 to 12 with an average of 5 and a standard deviation of 1.634. The mean of LASSET is 7601400637

with a maximum of 97073302267 and a minimum of 19084462 and a standard deviation of 15674380196. The *LEV* ranges from 0.020 to 8.900 and mean of 0.449 and a standard deviation of 0.657. The *ROE* ranges from 1.00 to .12 with an average of 0.00 and a standard deviation of .115.

**Table 2**  
Descriptive statistics

Variable	Mean	Minimum	Maximum	Std. Deviation
FEXPER	28	2	62	14.227
ACDEL	5	2	12	1.634
LASSET	7601400637	19084462	97073302267	15674380196
LEV	.02	8.90	.449	.657
ROE	0.00	1	.12	.115

**Table 3**  
Correlation matrix of independent variables

	FAGE	LASSET	LEV	ROE
FAGE	1			
LASSET	-.198**	1		
LEV	.024	.101	1	
ROE	.160	-.054	.096	1

Table 3 confirms that the multicollinearity problem does not exist because the correlation matrixes among the variables do not exceed 0.90. All the variables have a correlation of equal to or less than .198. With regard to the (VIF) and the tolerance (1/VIF), in general, the existence of multicollinearity problems is detected if the variance inflation factors (VIF) is more than 10 and tolerance value is less than 0.10 (Hair et al., 2012). In the current study as shown by Table 4, the VIF and Tolerance results indicate that multicollinearity is not a problem to model explanation in this study.

**Table 4**  
Multicollinearity statistics of assessing VIF and Tolerance values for the study Model

Variables	Collinearity statistics		
	Variance Inflation Factor (VIF)	Tolerance Value (1/VIF)	
FAGE	1.066	.938	
LASSET	1.050	.953	
LEV	1.018	.983	
ROE	1.036	.965	
Mean VIF and Tolerance	1.043	.960	

**Table 5**  
Audit committee meeting frequency regression model

Variables	Expected Sign	Coef.	t	P> t
<b>Test Variable</b>				
FEXPER	+	.383	2.917	<b>.000</b>
<b>Control Variables</b>				
LASSET		-.023	-.300	.765
LEV		-.193	-2.543	<b>.012</b>
ROE		-.109	-1.419	.158
F = 8.327 (Sig. = 0.000) Adjusted R <sup>2</sup> = 16.5				

**Bold** = significance at 1%, 5% and 10% (two-tailed significance)

Table 5 depicts the estimated regression coefficients for the regression model. The table illustrates that the *F*-value for the model is statistically significant at the 1% level, indicating that the overall model can be interpreted. The adjusted *R*<sup>2</sup> is 0.165, indicating that the model has explained 16.50% of the variance in the audit committee meeting frequency. This indicates a good fit of the audit committee meeting frequency model. The regression results in Tables 5 show that the coefficient of *FEXPER* has a significantly positive association with audit committee diligence (*p* > **0.01**). This result is consistent with the agency theory prediction and the extant research suggestions (Geroski, 1995; Gregory et al., 2005; Stinchcombe, 1965; Evans, 1987a ,1987b).

#### 4. Conclusions

Using the agency theory framework, this study has examined the effect of company experience on audit committee activity among 191 manufactured listed companies on Saudi Stock Exchange (Tadawul) for the period 2015-2017. The result has indicated to a positive impact of the company experience on the audit committee activity. The result of this study is in line with suggestions of the extant research (Geroski, 1995; Gregory et al., 2005; Stinchcombe, 1965; Evans, 1987a ,1987b). This indicates that experienced companies are characterized to have a high degree of monitoring effectiveness which appears clearly in the monitoring activity of their audit committees. Experienced companies' audit committees have a high level of activities to perform their duties effectively. This study extends the previous literature on corporate governance internal monitoring mechanisms, namely; audit committee diligence by testing empirical the effect of firm experience on the audit committee diligence. in the Saudi context where there is a lack of research in this area. Further, this study focus on the manufacturing sector in Saudi Arabia which has been neglected by the prior studies as a single industry. The findings of this study might have practical inferences for the Saudi stock market (Tadawul) that provide a new understanding regarding the extent to which an audit committee of manufacturing companies is active in a way to practice its monitoring responsibility and to protect the interests of shareholders. Similarly, the management of external auditors, bankers, and companies would also benefit from understanding the influential factors of the audit committee activities. The study has achieved its objectives, it is still subject to several limitations. Characteristics of audit committee and board of directors were excluded from the model of this study such as audit committee and board of directors' size, independence, multiple directorships, and financial experience. Future line of research may extend this study by including such characteristics. In addition, this study is tested in the setting of Saudi Arabia and among manufactured companies. Future line of research may replicate the model using other GCC countries' settings and different samples.

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